17 March 1967

MEMORANDUM FOR: Mr. John Bross

SUBJECT

: Baker Panel of PFIAB

Attached is a list of studies which have been done by the CCPC which may fit into the broad definition of "Operations Analysis, " per Tom Parrott, and therefore may be useful to tick off to the Baker Panel when you appear before same.

Major General, USAF (Ret.)

Attachment a/s

Repreded

10 March 1967

MEMORANDUM TO: ADDRESSEES

SUBJECT:

Meeting of the Baker Panel of PFIAB

- 1. The attached memorandum for the record by Mr. Bross on above subject is pretty much self-explanatory.
- 2. John plans to master-mind these sessions himself but tentatively would like to have at least, on hand for particular parts of the first item.
- 3. We want to get as large a list of items under the first subject as we can. The titles of many of these can just be read off to the Panel with an offer to let them get further into the subjects if they desire, while others should be explained in the meeting. Of the latter type would be Gerry's whole IGS exercise and Max's study on cost effectiveness as well as the missile study. Quite obviously, "systems analysis" studies which have been undertaken by the intelligence community are considerably fewer than studies which could be described as "operations analysis." The latter—while not defined by Ash—could cover a very wide variety and I think we can be pretty broad—minded in interpreting what is meant.
- 4. It would be greatly appreciated if the addressees would note down on the attached sheets any papers, studies, etc. that they think of which would meet the elastic criteria indicated above. The typed list is just an off-the-top-of-the-head starter. I am sure you can add many more. In the interest of speed, I am sending this memorandum in two copies with three addressees to each copy.

Thoma	.s A.)	Parrott

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10 March 1967

MEMORANDUM FOR THE RECORD

SUBJECT: Meeting of the Baker Panel of PFIAB

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1. Mr. Russell Ash called me to say that the Baker Panel would like to be briefed on March 28th on the following:

- a. Examples of systems analysis or operations analysis undertaken by the intelligence community. He suggested that studies falling under the definition of systems analysis had been undertaken in the SIGINT area and probably in other areas. Quite obviously, for example, there have been a number in the field of overhead reconnaissance.
- b. Security in Vietnam. Mr. Ash defined this problem as stemming from evidence of compromise of bombing targets in South Vietnam. The Panel wants to be briefed on the state of our information concerning how and to what degree the Communists (VC or other components) receive advance notice of U.S. plans for military attacks. The Panel also wants to be briefed on the status of security measures in being or contemplated to include security whether in the SIGINT field or otherwise.
- 2. Mr. Ash tells me that the Baker Panel consists of Dr. William Baker, Chairman, and Drs. Andrew Gleason, John Tukey and Oliver Selfridge. They would like to divide their time more or less equally between the two subjects. They are, however, prepared to devote the whole day to these two subjects and, quite obviously, the first item should take much longer to present. Mr. Ash advised me that he believes that the DCI should organize these briefings and arrange for appropriate appearances by interested components of the community.

JOHN A. BROSS D/DCI/NIPE

cc: DCI

D/DIA DD/NSA

DD/I

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SIGINT	Information Handling
IGS Twenty Questions Bissell study study study	SCIPs study CODIB Task Team reports
	•

Reconnaissance Imagery

JIIRG report

COMOR resolution studies

COMOR cost effectiveness studies

study

Any NPIC studies?

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DD/P

FI Staff studies on selected country reporting

General

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Missile study
CCPC China papers
Other CCPC?
JAG studies

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13 March 1967

MEMORANDUM FOR: Mr. Parrott

SUBJECT

: Meeting with the Baker Panel

Here are some additional studies that might be considered for discussion:

- Under "SIGINT" could add
 NSA's early warning survey done to
 determine what SIGINT could provide on
 individual indicators and then implemented
 with specific tasking of worldwide facilities.
- 2. Under "General" might mention the study of the NIS program and the resultant change in emphasis on the "General Survey" section.
- 3. Wouldn't it be worthwhile to mention the Joint Study Group survey of the Community?
- 4. Under "Reconnaissance Imagery" could add the study for NRO
- 5. Under "General" include the report (on the ABM problem) due from the DIA Scientific Advisory Committee.

If you like, I'll pull together what I can on 1, 2, and 3.

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SEGRET.